

Thank you for joining us at

2017 Ship Owner Seminar Hong Kong

20th November 2017

ship-owners.com

Why?

The Hong Kong Ship Owner Seminar aims to build new and strengthen existing relationships with C-level ship owner executives in the region.

The goal is to offer a programme that addresses the challenges and effects that new data-centric and connected technologies have on the C-suite and boardroom agendas of the Asian shipping community.

Part 1 of the seminar will focus on the high cost of mistakes and non-compliance and the significant benefits to be gained when doing it right. By demonstrating a hands on approach to discussing and developing solutions that meet today's shipping business challenges, we are able to establish an arena for useful discussions around how the digital world affects us today, and tomorrow.

Part 2 will consist of an interactive session presenting the different innovations Marlink and partners have available such as telemedicine, remote IT support, e-learning on-board, e-navigation and satcoms. Guests can mingle from demo station to demo station and benefit from a nice networking arena among other senior decision makers.



Organised by



Marlink is the pioneer of business critical communication solutions for customers operating in remote environments. With 600 employees and 27 offices worldwide, the company is the largest technology-independent satellite communication and digital solutions provider serving the maritime and enterprise markets. Marlink's multi-band communication services covering Ku, Ka, C and L-band extended with mobile and terrestrial links, enable over 200,000 customers to operate in an ever smarter, safer and more profitable way.



With over 75 years' experience in developing innovative business critical communication solutions, Marlink's strategy is to deliver the benefits of a digital and connected world to its customers' remote operations. Today Marlink is the leading maritime communication and VSAT operator in the world. Marlink leverages strong partnerships with all major satellite network operators to deliver communication solutions direct to the customer and via an unrivalled network of service provider partners.



Contributor

Opening Remarks - HKSOA Speaker

The Hong Kong Shipowners Association was incorporated in 1957 by 11 local shipowners with the purpose of creating a forum for shipowners resident in Hong Kong. Over the past 60 years, the Association has grown into one of the world's largest Shipowner Associations, its members owning, managing and operating a fleet with a combined carrying capacity of over 178 million deadweight tonnes.



hksoa.org

Agenda

13.30 hrs - Registration opens with coffee and tea.

14.00 – 14.10 hrs Opening remarks - HKSOA.

14.10 – 14.20 hrs CBA's innovation lab and other functions of CBA.

14.20 – 14.45 hrs GDPR – From reactive to proactive data protection.

14.45 – 15.10 hrs Blockchain and how it will affect Asian Ship Owners.

15.10 – 15.35 hrs Cyber risks, a new challenge for classification societies.

Coffee break - 35 minutes.

16.10 – 16.25 hrs How to save money, time and stay in compliance with IT and comms.

16.25 – 18.10 hrs Demo stations experiences and networking.





Moderator Neville Smith

Director, Mariner Communications

Neville Smith is a maritime media consultant with shipping industry clients across communications, navigation, IT and marine products and services.

A maritime journalist for 16 years and a former deputy editor of daily maritime newspaper Lloyd's List, he works for clients on messaging, positioning and campaign delivery across print and electronic media as well as blogging on current and future trends in communications and technology.

maritimeinsight.com





GDPR

From reactive to proactive data protection

With penalties of up to 4% of turnover (not profit!) for non-compliance, the EU General Data Protection Resolution (GDPR) comes into force on 25th May 2018.

It covers EU registered vessels but also any companies that offer goods and services to EU citizens, making it vital that Asian ship owner executives understand the consequences of not securing their data.

- How will GDPR affect ship owners in general?
- How should Asian ship owners react to it and what can they do to prepare?
- What are the consequences of not complying in time?



Scott Pilkington

Partner, HFW (Singapore Office)

Scott acts for clients in the maritime, offshore and commodities sectors. He has a broad practice in maritime and international trade disputes, and also has particular experience of the container liner supply chain, having previously worked for the UK's leading ship manager of container vessels, and also of wet and dry bulk carriers and car carriers.

Scott has worked on numerous high profile casualties, including collisions, groundings, total losses, and fires at sea. He advises on insurance matters and has particular experience of offshore disputes, involving OSVs and PSVs and tug and tow.

He spent time on secondment for a large insurance company in Japan. Scott's time on secondments gives him practical and commercial understanding.



Scott lectures frequently, including for leading industry groups and training providers.

hfw.com/Singapore



THE EU GENERAL DATA PROTECTION REGULATION (THE GDPR) IN APAC: WHY COMPLY?

FROM REACTIVE TO PROACTIVE Hong Kong – 20 November 2017

Scott Pilkington, Partner

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Only 186 working days until the GDPR comes into force in May 2018

GDPR: SUMMARY



1.WHAT IS IT?

2. WHAT'S NEW, AND WHAT DOES IT DO?

3. WHY SHOULD YOU CARE?

4. WHAT MUST YOU DO?





Regulation (EU) 2016/679 "on the protection of natural persons with regard to the processing of personal data and on the free movement of such data"

Comes into effect on 25 May 2018

Data Subject's rights

Natural persons – <u>whatever their</u> <u>nationality or place of residence</u>

Duty to notify any breach

Extra territorial effect

Controllers and Processors

Data protection impact assessment



1.Are any of your vessels flagged within the EEA?

2.Is your website directed towards customers based in the EEA, for example by using an EEA currency, or a particular language?

3. Can your services be bought from within the EEA?

4.Do you have a registered establishment or an office in the EEA?



5.Is your business currently registered with an EEA data protection authority?

6.Do you use servers located in the EEA?

7.Do you monitor the behaviour of any individuals within the EEA (irrespective of their nationality or habitual residence)? For example, if your website uses tracking cookies, then you are "monitoring individuals" for the purposes of the GDPR.

If the answer to any of these questions is 'yes' then it is likely that the GDPR applies to you.



THE GDPR IS THE BIGGEST SHAKEUP OF DATA PROTECTION LAW IN 20 YEARS



This landmark piece of legislation will impact every entity that holds or uses European personal data.

- 1. Heavy financial penalties for breaches
- 2. Overall increased focus on operational adequacy and accountability
- 3. New and enhanced citizens' rights
- 4. Mandatory breach disclosure
- 5. Sets up possible US-style class action for privacy breaches
- ...and even the definition of 'personal data' has changed...



THIS IS A SIGNIFICANT STEP UP FROM THE EXISTING PRIVACY REGULATION

Understand the data they hold and how they use it.

A new "Transparency Framework"

Clear compliance steps to be taken, evidence of this is essential.

A new "Compliance Journey"

Reputation risk: non compliance fines and the potential for litigation and class action.

A new "Punishment Regime"





CONTROLLERS, PROCESSORS AND PROCESSING

Controller:	Processor:	Processing:
"the natural or legal person, public authority, agency or other body which, alone or jointly with others, determines the purposes and means of the processing of personal data" the Controller shall implement appropriate technical and organisational measures to ensure and to be able to demonstrate that processing is performed in accordance with this Regulation. Those measures shall be reviewed and updated where necessary. (art. 24.1)	"a natural or legal person, public authority, agency or other body which processes personal data on behalf of the controller"	"any operationwhich is performed on personal data, whether or not by automated means, such as collection, recording, organisation, structuring, storage, adaptation or alternation, retrieval, consultation, use disclosure by transmission, dissemination or otherwise making available, alignment or combination, restriction, erasure or destruction"



Personal Data (Article 4)

- Any information relating to an identified or identifiable natural person; an identifiable natural person ... can be identified, directly or indirectly... by reference to an identifier such as a name, an identification number, location data, an online identifier or to one or more factors specific to the physical, physiological, genetic, mental, economic, cultural or social identity of that natural person"
- Only relates to living individuals (as with current law)
- Includes e.g. business emails and browsing history



Special Categories of Personal Data (Article 9)

- Very similar to current law on "sensitive personal data" but updated
- Includes personal data revealing racial or ethnic origin, political opinions, religious or philosophical beliefs, trade union membership, genetic data, biometric data for the purpose of uniquely identifying a natural person, health data, sex life or sexual orientation
- Data on criminal convictions and offences treated under different laws



• Additional and enhanced individuals' rights including:

Right to object to processing access

Right to restrict processing (e.g. not for direct marketing)

Right to erasure (existing "right to be forgotten" right codified)

Not an absolute right, must have valid reasons, e.g. data no longer necessary for the purpose collected or withdrawal of consent.





Continued...

Right to forbid profiling which results in significant decisions

Right to data portability

 where processing electronic and grounds for processing are consent or contract Enhanced
subject access
rights
(entitled to more
information)

40 day response window



- New focus on accountability must keep records of processing
- Enhanced transparency requirements:
 - Privacy notices will need updating
 - Individuals must be notified when their data is received from third parties.
- Additional data breach reporting requirements
- Contracts with processors
 - New elements must be included





- Potential fines of up to 4% of global turnover or
 €20 million (whichever is the greater)
- Risk of legal challenge from individuals / class actions (enforcement/compensation)
- Reputational damage
- Affects cross border business
- Customer pressure



'Personal data breach' means a breach of security leading to the accidental or unlawful destruction, loss, alteration, unauthorised disclosure of, or access to, personal data transmitted, stored or otherwise processed.

Name, date of birth, family details (including children), medical records and other possibly sensitive information. Duty to protect, whether transmitting, *storing* or processing

Duty to notify the supervisory authority in the event of breach within 72 hours or "without delay"

Have you been "hacked"?



WHEN CAN YOU PROCESS PERSONAL DATA?



Grounds for processing similar to current law – at least one of :

- 1. Consent of the data subject (for the particular purpose)
- 2. Necessary for the performance of a contract with data subject
- 3. Necessary for compliance with a legal obligation
- 4. Necessary to protect "vital interests" of data subject/third party
- 5. Necessary for performance of a task in the public interest
- 6. Necessary for the purposes of the **legitimate interests** pursued by the controller or by a third party (balancing exercise of rights) BUT, except where overridden by the interests or fundamental rights and freedoms of the data subject



"Consent" definition made stricter

...freely given, specific, informed and unambiguous indication of the data subject's wishes by which he or she by a statement or by a clear affirmative action signifies agreement ...

No implied consent

CONSENT REVISITED



Additional clarifications / obligations under GDPR:

Controller must be able to demonstrate that data subject has consented	Must have right to withdraw consent at any time
Where consent part of written declaration also concerning other matters, consent element must be clear and user friendly or not binding	Consent may not be "freely given" if performance of contract conditional on consent

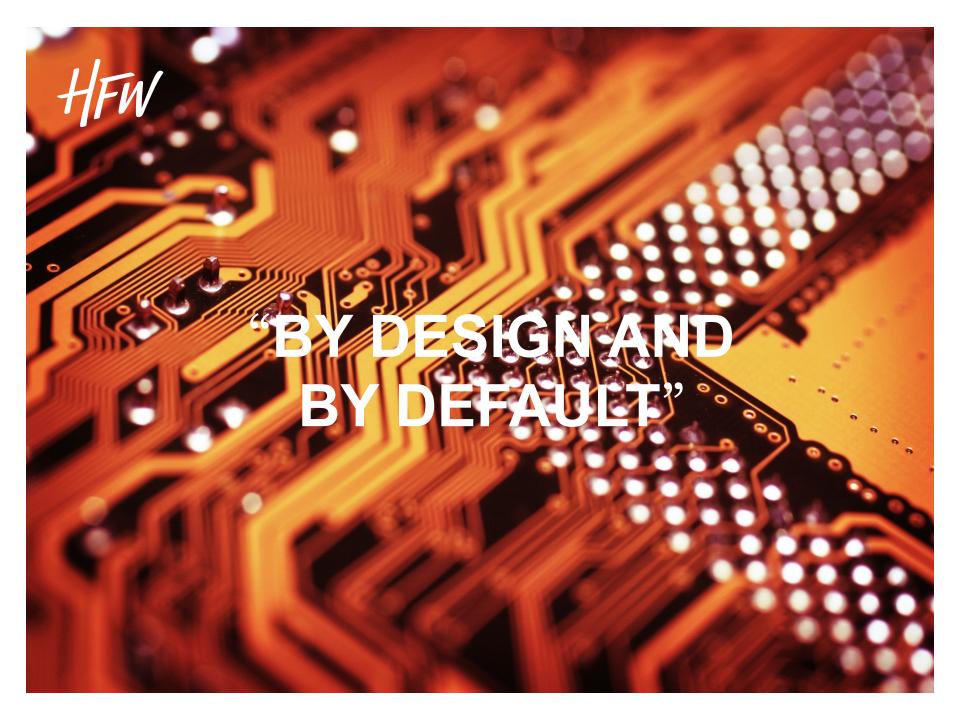
Consent no longer an "easy" legal ground for processing



WHAT MUST YOU DO TO COMPLY?

1. Data audit:-

- What personal data do you hold and what for (especially with regard to "sensitive" data)
- Document findings and decisions
- 2. Draft or amend policies and procedures
 - To deal with any breach, including reporting it without delay/within 72 hours
 - When and how to conduct privacy impact assessment
 - Record-keeping
- 3. Inform individuals about processing
 - Check and update existing draft privacy notification forms or draft new ones
- 4. Amend or put contracts in place with data processors indemnities...
- 5. Appoint a data protection officer?
 - Do you need to? May choose to do so voluntarily, given the increased risks involved.





"Data Minimization"

"The Controller shall implement appropriate technical and organisational measures for ensuring that, by default, only personal data which are necessary for each specific purpose of the processing are processed. That obligation applies to:

the amount of personal data collected	the period of their storage; and
the extent of their processing	their accessibility

In particular such measures shall <u>ensure</u> that <u>by default</u> personal <u>data</u> are <u>not made</u> <u>accessible</u> without the individual's intervention to an indefinite number of natural persons."

THE GDPR 'LEGISLATIVE COMPLIANCE JOURNEY



The GDPR defines a 'compliance approach' through the full lifecycle, from data analysis to dealing with failures.

1. Analyse	What data will you process, how and why? [A.22]
2. Risk assess	What are the risks and what harms can be caused? [A.33]
3. Consult	Which stakeholders do you need to consult with? [A.34]
4. Design	How will you build in data protection from the beginning of processing? [A.23]
5. Document	How will you prove compliance? [A.7,8,22,28]
6. Engage	What information should you give to the public and what consents do you need? [A.7,8,12,14]
7. Challenge	How will you handle incidents, problems and complaints? [A.31,32]
8. Supervision	How will you handle the use of legal rights and supervisory powers? [A.15,16,17,18,19,52,53,73]
9. Sanctions and litigation	How will you cope with the most serious regulatory sanction and civil litigation? [A.75,77,79]



GDPR: WHY SHOULD I CARE?

KEY ELEMENTS THAT THE REGULATORS WILL EXPECT

- an organisational view on what Privacy means to you
- a clear understanding of what data is held, why you have it, where it is and who has access to it
- understand and manage the risks introduced to the data by third parties
- Privacy model is designed with agility in mind given the ever changing
 Privacy landscape
- understand how Privacy and Data Protection fit into your overall business strategy
- know how well you are protecting the data, and where you are not
- using the data for the purpose that you have committed to and nothing more
- help to empower individuals, so they can control the use of their data better



1.WHAT IS IT?

2. WHAT'S NEW, AND WHAT DOES IT DO?

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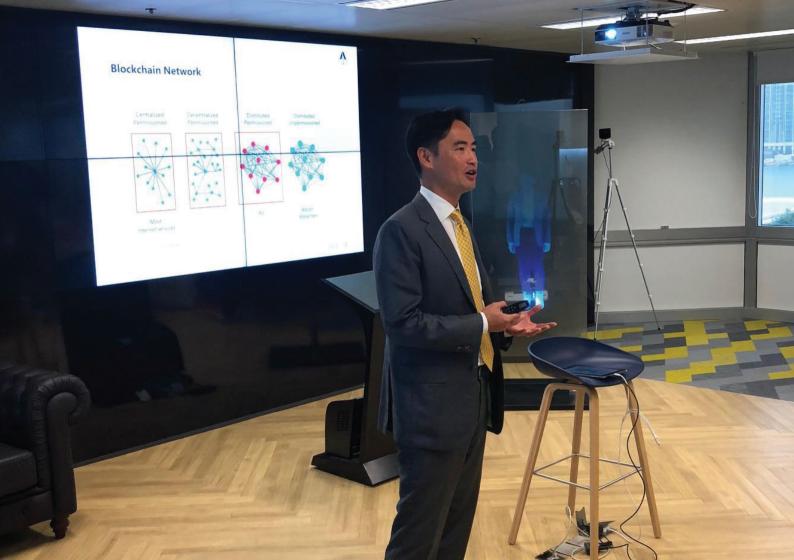
Thank you

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Blockchain

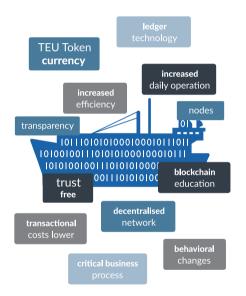
And how it will affect ship owners

With blockchain technology, the number of stakeholders in a transactional process can be reduced, lowering costs, delays and complexity.

Likewise, a new crypto currency called TEU has been designed to be a more efficient platform for trading containers.

How can Asian ship owners navigate a path to leverage this powerful new technology for business growth and efficiency?

- How will blockchain and crypto currency change the way we interact in shipping?
- Are Asian ship owners ready for more transparency and trust?
- How will the industry look if fewer agents, ship brokers and other middlemen are required?
- How can ship owners save money and become more efficient by implementing blockchain?



Johnson Leung

Co-founder 300 Cubits

Johnson comes from a traditional shipping background where he spent the first seven years of his career with Maersk Line in Denmark, Brazil and China before working for Hutchison Port Holdings as an Investment Manager specializing in acquiring and negotiating port concessions in the Middle East.

Johnson's last assignment with Maersk was the eCommerce project at headquarters, where he provided business logic for the development of Maersk Line's on-line platform, similar to our TEU Ecosystem. Moving from industry to finance, he was the regional shipping analyst at JP Morgan and then a senior shipping analyst for Tufton Oceanic, the largest shipping hedge fund, before joining Jefferies as their Head of Regional Transport and Industrials Research for the Asia Pacific region.



Johnson is a graduate of Maersk Shipping Academy and HKUST, and holds an INSEAD MBA.

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TEU – A Bitcoin for Shipping 20 Nov 2017

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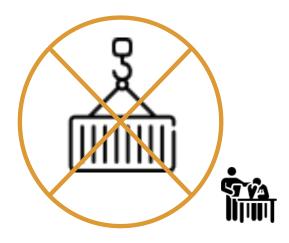


TEU Token A Bitcoin For Shipping

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Broken Booking And Solutions In Market

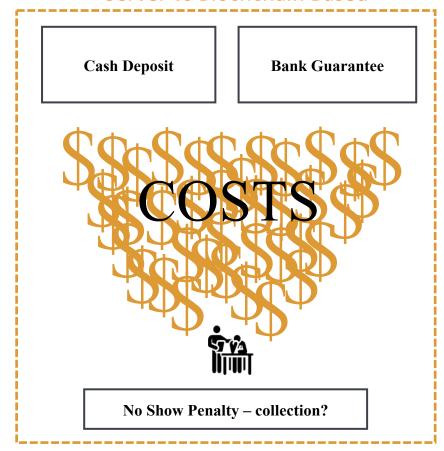


Wastage: \$23bn p.a.

Liners' complaint: 5-20% bookings never show

Customers' complaint: both contracted shipments and spot shipments are frequently rolled

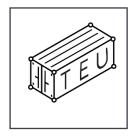
Server vs Blochchain Based



Source: NJIT, Hapag Lloyd



Creation of bitcoin for shipping - TEU



100mn TEU tokens minted

Token Minting

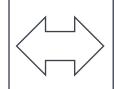


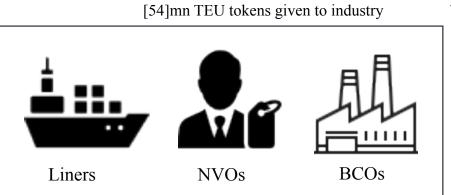
2mn TEU tokens sold at Pre-Sale 18mn TEU tokens to be sold at ITS

Value Creation

TEU tokens listed in exchanges





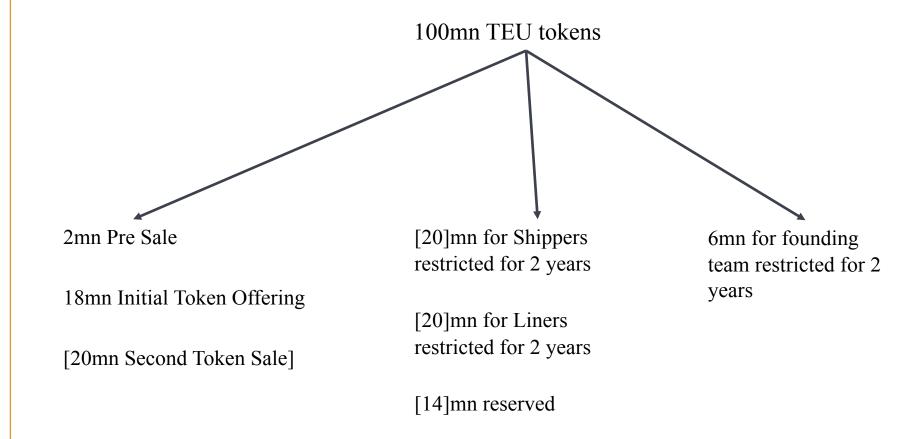


Value Enhancement

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Token distributions

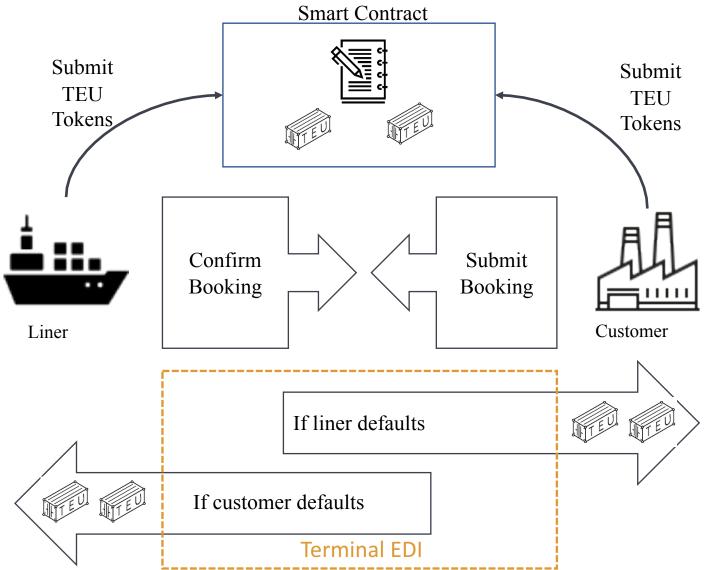


Note: [*] are figures and event subject to changes

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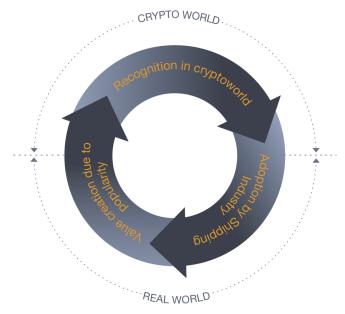


How TEU Works? Booking Deposit





Value Creation and Propositions



Benefits for crypto world:

- First token used in real world
- Value appreciation

Benefit for society:

- Reduction of wastage
- Sustainable supply chain
- Re-allocation of capital

Benefits for industry:

- Value injection
- Value appreciation
- Solution for industry pain points

In a blockchain, the solution

- peer-to-peer, secure and trust free: removal of reliance of middleman and middleman's counterparty risk
- open-sourced: free for all liners, freight forwarders and common booking portals to adopt the solution

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Project Roadmap: main milestones ahead



Oct/Nov 2017 enter MOU with **industry players** for collaboration Nov 2017 Completion of development for **Master Booking Smart Contract**



Jun 2018 **Booking Module** go live



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Blockchain & Crypto Currencies

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Blockchain: High Level View



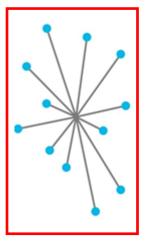
- Essentially, the blockchain is just a distributed database with certain useful characteristics
- The block: A batch of transactions
- The chain: Integrity is ensured by cryptography

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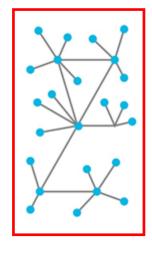
Blockchain Network

Centralized Permissioned

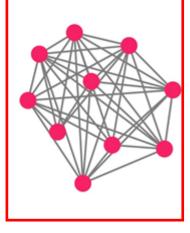


Most Internet services

Decentralized Permissioned



Distributed Permissioned



R3

Distributed Unpermissioned



Bitcoin Blockchain

Source: blockgeeks

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Cyber Risks

A new challenge for classification societies

As vessels become more connected in the drive towards smarter shipping, Classification Societies are responding to the challenge of cyber risks and providing support for owners that extends beyond the traditional class remit.

- What are the main factors driving the shipping operators to improve their cyber protection?
- How do you protect the connected ship?
- What can owners do to adopt a proactive cyber policy?



Pier Carazzai

Hong Kong Area Manager, ABS

Pier Carazzai serves as Area Manager covering the offices of Taiwan, Hong Kong and the District of ABS Southern China which includes Guangdong Province, Guangxi Province and Hainan Island. Pier was named to his current position in November 2016, after being General Manager of ABS Hong Kong office from March 2014.

Prior to this roles he served as Director of Engineering at ABS London and Manager of the Technical Consistency Department at ABS' Corporate Headquarters in Houston, Texas-USA.

As Director of ABS London engineering, from 2009 to 2014, Pier had oversight of 80+ engineers and the administrative staff involved in shipping, offshore and vendors project throughout the Europe Division.



abs-group.com

Pier graduated from the University of Genoa (Italy) with a degree in Naval Architecture and Marine Engineering in 1995, he also became a Chartered Engineer.



Cyber Risk

A new challenge for Classification Societies

Pier Carazzai | 20 November 2017 Hong Kong



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Safety Moment





Cyber Risks in the era of SMART vessels



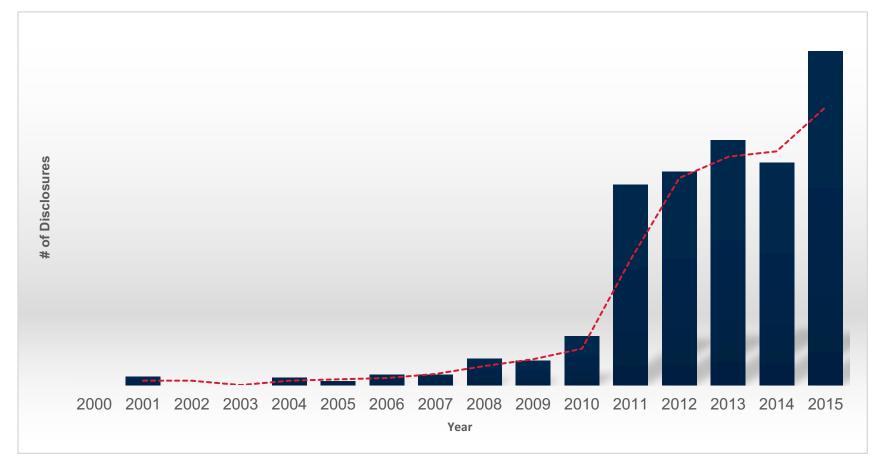


Driving Factors

- USCG Policy Letter 14 December 2016
- IMO MSC (98) Specific Procedure ISM Code 2021
- TMSA 3 Compliance for Cybersecurity 2018
- Oil Majors adding CyberSafety elements to vetting inspections
- BIMCO- Intercargo-Intertanko June 2017
- Marine insurance Cyber exclusion clause
- Increase in cyber-related maritime incidents
- SmartShip Technology
- Data-Centric Asset



Control System-Specific Vulnerability Disclosure



- People are looking for OT vulnerabilities since Stuxnet attack on Iran (Siemens Step 7)
 - The statistic is sourced from the 2016 industrial control systems (ICS) vulnerability trend report, by Fireeye iSight Intelligence

Smarter ships....more automation....more connections ...

Machinery Systems Design for unmanned operation Control systems, condition monitoring, condition based maintenance Short sea shipping: electrical

Navigation and collision avoidance

- Steering capability
- Weather monitoring and routing
- Automated collision avoidance systems

Data Handling

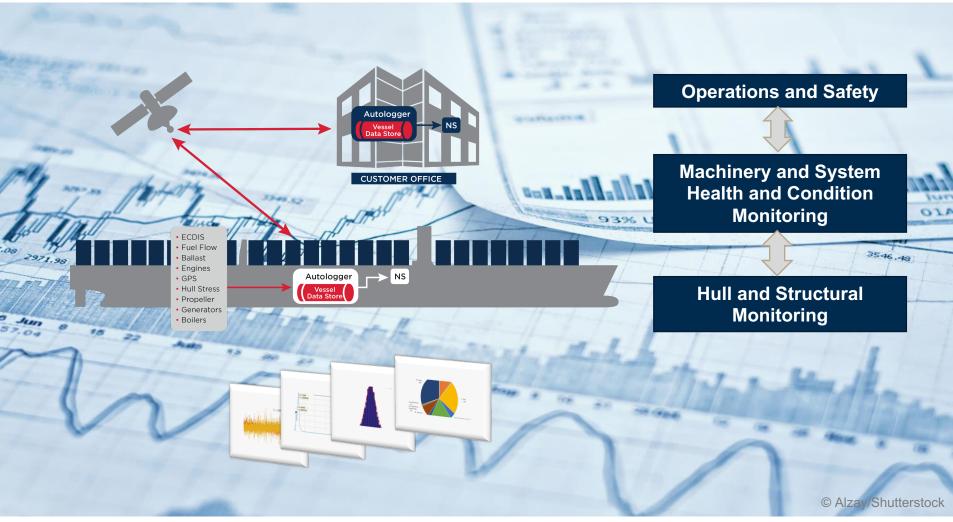
- Sensors, data collection and transmission
- Connectivity, satellite systems, time analysis
- Storage

© archy13/Shutterstock



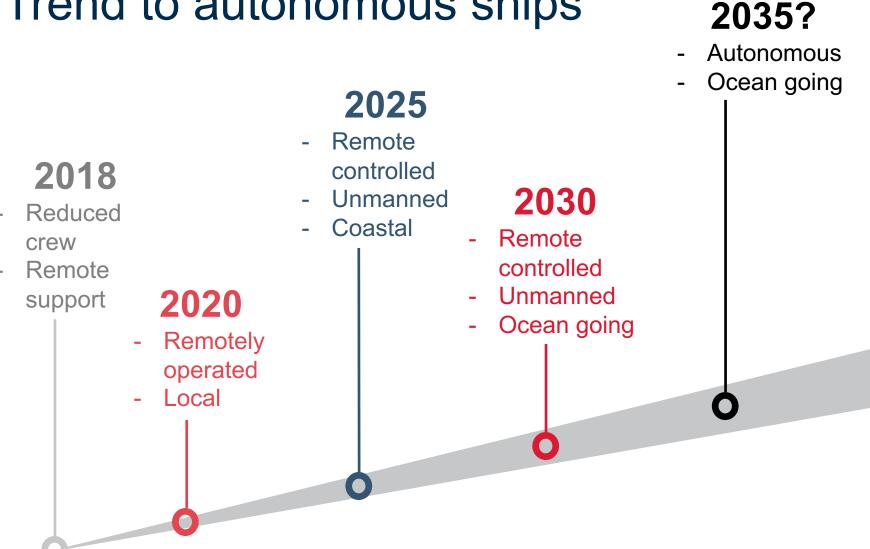
propulsion, battery powered

Data-Centric Asset



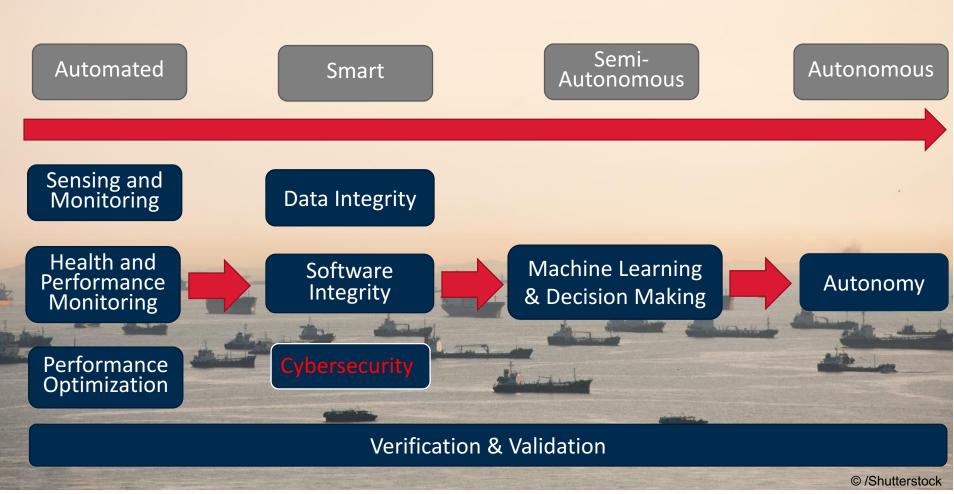


Trend to autonomous ships





Long journey from Smart to Autonomous...Cyber Protection is needed from now on.....





Basic Questions to start with

- Who manages your OT systems and software upgrades?
- Do you have basic policies in place to upgrade systems?
- Are you formally tracking software version control?
- Is Cyber part of your safety culture onboard the vessels?
- Do you have examples of failed software upgrades?

.....better to perform an assessment



Value Proposition

The ABS CyberSafety® program identifies risks and increases awareness of and protection from cyber threats to:

- Enhance safety
- Minimize productivity loss
- Limit operational impact

- Only 38% of global organizations claim they are prepared to handle a sophisticated cyberattack
- Industrial Control System (ICS) specific vulnerability disclosures will increase over the next years at a 5% rate
- Distinct risks in the marine environment have serious consequences
- Most cyber-related threats are preventable with the right risk-based approach and systems in place



ABS Experience

ABS awarded research contract by the Maritime Security Center (MSC) to lead industry partnership to determine direction of cybersecurity in maritime industry

This research project will support the missions of the DHS Center of Excellence and the U.S. Coast Guard to address these concerns and vulnerabilities and will identify policies and risk management strategies to bolster the cybersecurity posture of the MTS enterprise.

Dr. Hady Salloum
 Director of MSC

MAJOR INDUSTRY RECOGNIZED CERTIFICATIONS:

PE (CONTROL SYSTEMS), CISSP, GICSP, CISA, CCNA, CCNP, SOFTWARE QUALITY CONTROL, PMP, ICS-CERT

200+ YEARS OF CUMULATIVE CYBER EXPERIENCE
IN MARINE APPLICATION

CYBERSECURITY ASSESSMENT OF

30+ MARINE/OFFSHORE ASSET TYPES

FOR VARIOUS OWNERS

- NAVIGATION
- CONTROL SYSTEMS
- SURVEILLANCE SYSTEMS





ABS CyberSafety® Approach

- Establish a staffed cybersecurity program for Industrial Control Systems (ICS)
- Develop an incident response capability
- Implement a Cybersecurity Management System
- Establish a formal management of change system
- Develop formal ICS cybersecurity training





ABS CyberSafety Engagement Options

Policies and Procedures review

- Incident response team members & associated responsibilities
- Software Management of Change policy
- Description of cybersecurity training policy and procedures

Formal Vessel Assessment

- Pre-Assessment Phase including data collection and information sharing
- Office and Vessel visit applying 200+ point criteria
- Formal report including findings, recommendation & CS1 gap analysis

ABS CyberSafety Notation

- Verification of policies & procedures, Cybersecurity Management System, crew awareness, documentation, etc
- Vessel visit...confirmation (or gap analysis) of a CSx notation

Annual/Renewal Survey of CSx Notation

Verification during normal Survey window (2-3 hrs. of surveyor time)



ABS CyberSafety Assessment Reporting

320, 310, 310, 310, 310, 310, 310, 310, 31	Table of C 1 Executi 2 Introdu 3 Summa 4 Docum 5 On-Ass	ICS ICS Acc Availability & Continuity Planning	ID#	ABS CyberSafety Guide Specifications Establish and document an incident response and continuity plan for each ICS function by incident level of severity an incident type. Include restoration and recovery activities, backup activities (e.g., frequency and safe storage), test activities, and communication plan. For additional information, also see the ICS MOC section in this policy. Submit the plan to the ICS Cybersecurity Office for approval.	Assessment Discovery No indication of incident response plan developed by CLIENT.	Provide a means for collecting data onboard the asset. Develop an incident response plan and procedure with risk analysis for a given ICS.	Note Major discrepancy.
SUBMITTED TO: CLIENT SUBMITTED BY: American Bureau of Shipping	6 Remed 7 Conclus 8 Append Conformi Partial-Co		2.4.6.	Respond to each incident based type, severity, and the response protocol established by the approved incident response and continuity plan. Document and report all ICS	No indication of incident response plan developed by CLIENT.	Develop and implement an Incident Response Plan (or a Business Continuity Plan) with responsible personnel, incident rating, and a process to respond to an incident. Develop a process to collect and report ICS breaches, incidents, and	answers to: Who responds to ICS incidents within CLIENT? What is the process to respond? What is the approval process for incident response? Risk analysis, FMECA, FMEA on the ICS that
tomorphism typican	9 Append	Appendix B — Reviewed D			incident response plan developed by CLIENT.	any anomalous activities. Rank the incidents based on the severity.	includes cybersecurity incidents.

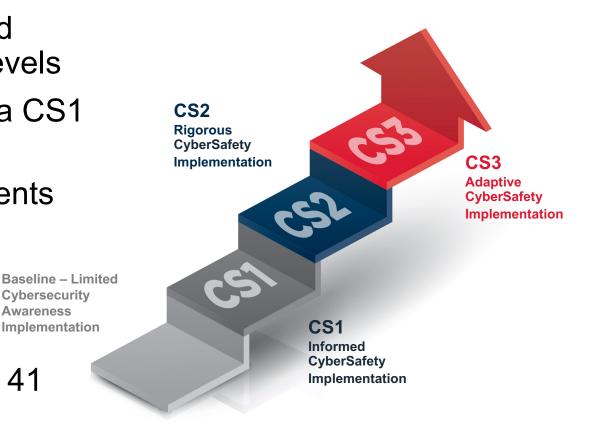


ABS Cybersafety Notations

Awareness

- Vessels are assessed against all notation levels
- Two vessels earned a CS1 notation
- Completed assessments show an average conformity level of 35% to CS1 requirements

 OK approx. 14 out of 41 Requirements (CS1)



ABS CyberSafety® Notations/Certificates



Common Industry Challenges – Versus CS1 Notation



Missing or inadequate Management of Change policies and procedures



Missing or inadequate Incident Response Capability



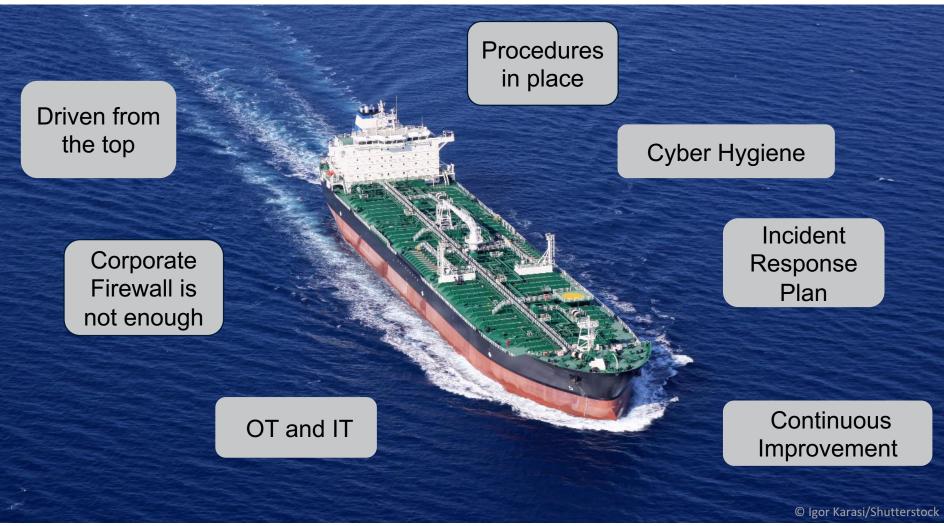
Vessel's crew lacked cyber hygiene awareness



Lack of OT network activity monitoring



.... success implementation of cyber protection





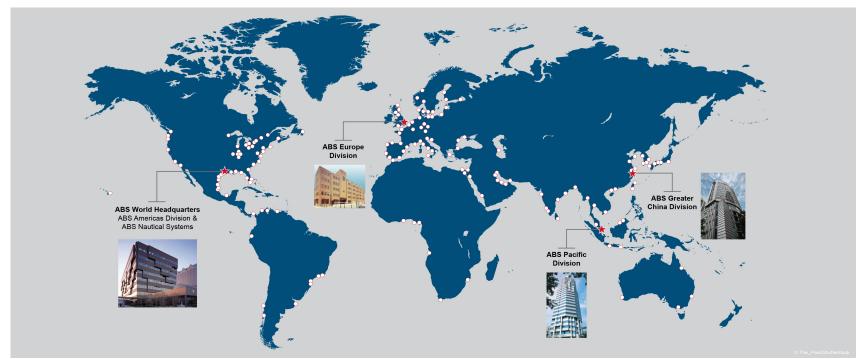
Some considerations...

- The goals are not smarter ships or digital operation per se, the goals are a safer and more efficient shipping industry and smarter ways to operates
- Assets get smarter, the future is data-centric and the management of data integrity is a key
- Cyber Safety and Cyber Security protection are fundamental
- An adequate Cyber Protection culture aims to build the human understanding of how this risk works



Global Reach and Support

- Dedicated ABS CyberSafety team
- Recognized by industry and government
- ABS CyberSafety[®] Laboratory provides research and development to support a global team









Thank You

www.eagle.org









Data centric & Connected technologies for shipping

Eric Jan Bakker, VP Sales Asia Pacific

Data-centric & Connected ships

Ship Efficiency

Become part of the ship operations; give shipping companies competitive advantages with integrated and standardized tools

Security & Safety

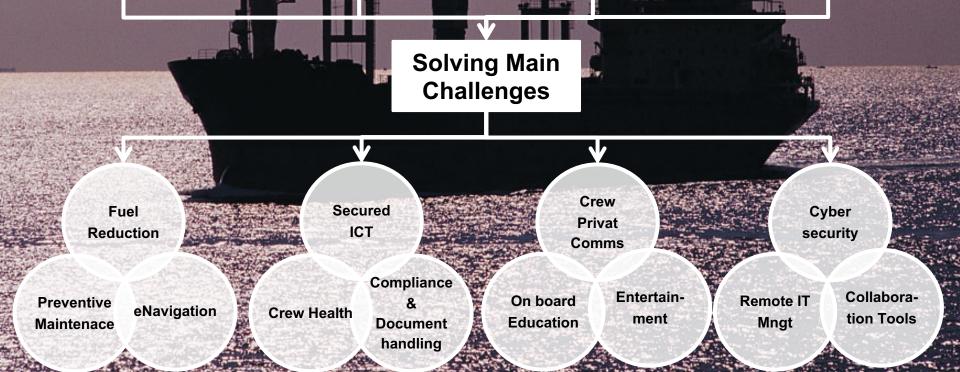
Enhance security of vessel management (cyber), improve processes to be in line with maritime regulations & navigation standards

Crew Wellbeing

Provide solutions for shipping companies to attract and retain good crew, with tools that do not impact the business critical applications

Ship IT

Enable core services to facilitate communication services at sea and ease staff on shore to focus on their core activities remotely



Whitepaper:



The Maritime Industry at the Dawn of Digitalisation



Register on www.marlink.com

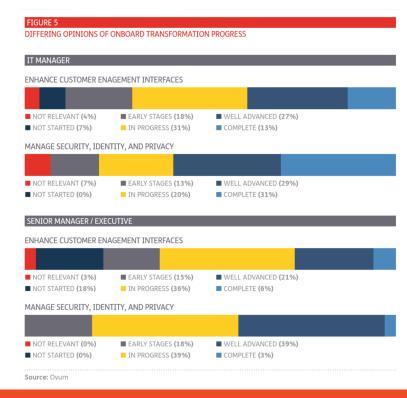
The Maritime Industry at the Dawn of Digitalisation

MARLINK

- THE MARITIME INDUSTRY IS "DIGITAL READY"
 - 2/3rd have standardized satellite communications & IT solutions
 - 81% of the companies have >5 staff in ICT
 - only 30% are "well advanced" or "in progress"

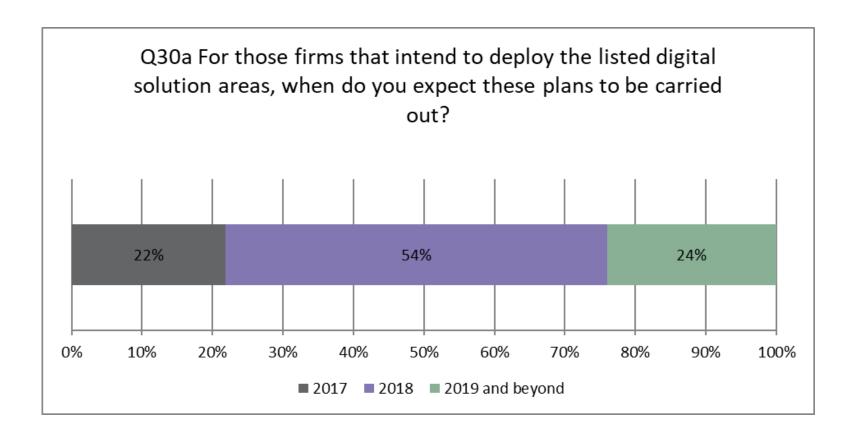


- VSAT implementation <u>initiated</u> in 2/3rd of companies.
- Market Drivers
 low earnings & weak financials
 - increasing operating efficiency
 - reducing operating expenditures
 - improving customer experience
- Achieved so far
 - navigation/ ECDIS
 - on-board wireless networks
 - standardized vessel IT-infrastructure & software and maintenance
 - remote management solutions



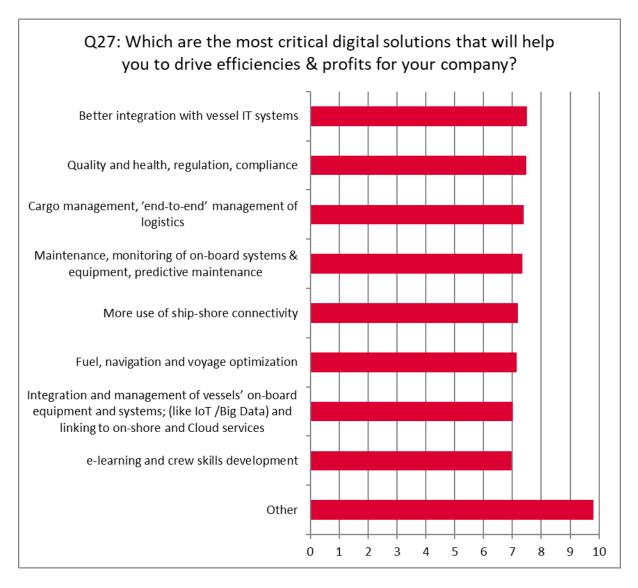
Investment time frames





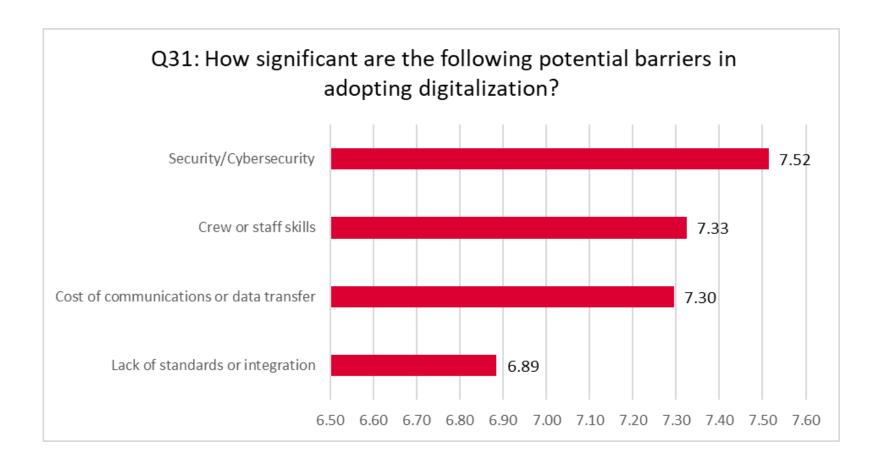
Digital solutions are designed to help drive efficiencies and profit





Four barriers to adopting digitalisation





Whitepaper:



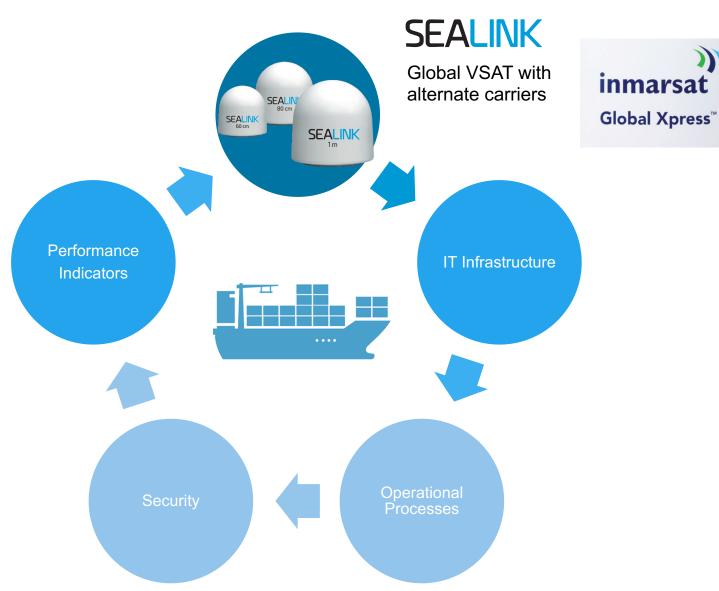
The Maritime Industry at the Dawn of Digitalisation



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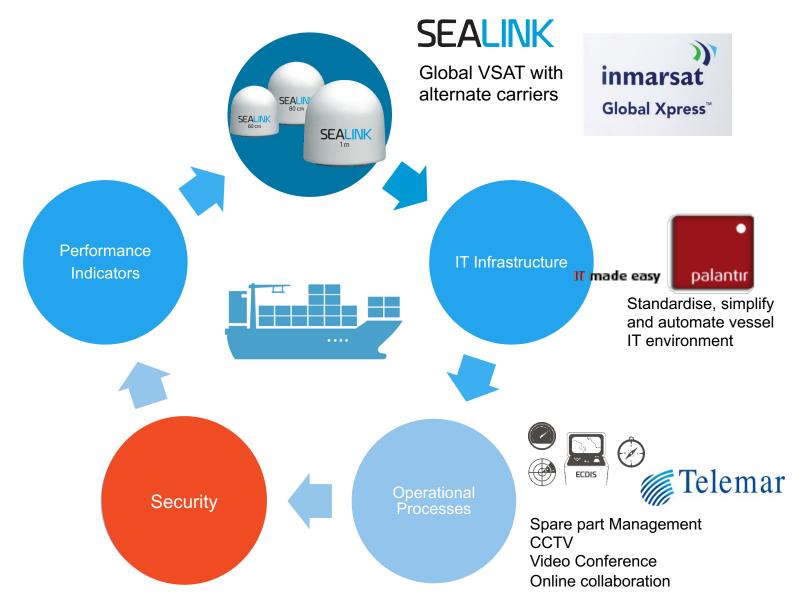
Integrated Digital Approach





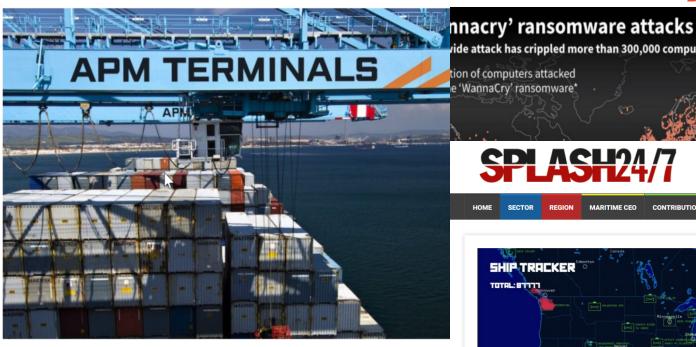
Integrated Digital Approach





With Digitalisation Comes Security





Home / Sector / Containers

Maersk makes contingencies in the wake of Petya ransomware attack



As of Wednesday evening Maersk Line said it was taking bookings via box platform INTTRA in the wake of Tuesday's cyber attack while sister firm APM Terminals said most of its terminals were back up operating, albeit not all of them at normal speeds.

The Maersk Group became the most high profile maritime hacker victim in history on



Ship's satellite communication system hacked with ease

The vulnerability of shipboard systems has been laid bare for all to see on social media.

Splash has seen how one France-based security researcher was able to enter the satellite communications system of a ship in mid-voyage by entering simple username and passwords. The researcher used the search engine Shodan to find easy online targets at sea.

AUG 25TH, 2017 IN | SHIPYARDS NYK aims for remotecontrolled transpacific

China's letter of serious

The letter of intent signed

between state-backed CSSC

and France's CMA CGM for

record-breaking.

voyage by 2019

Nippon Yusen Kaisha (NYK) is looking to test run a remote-controlled containership transit across.

AUG 24TH, 2017 IN | TECH

O COMMENTS

Home / Region / Europe

Marlink's Security Portfolio



Multi-Layered Security Solutions

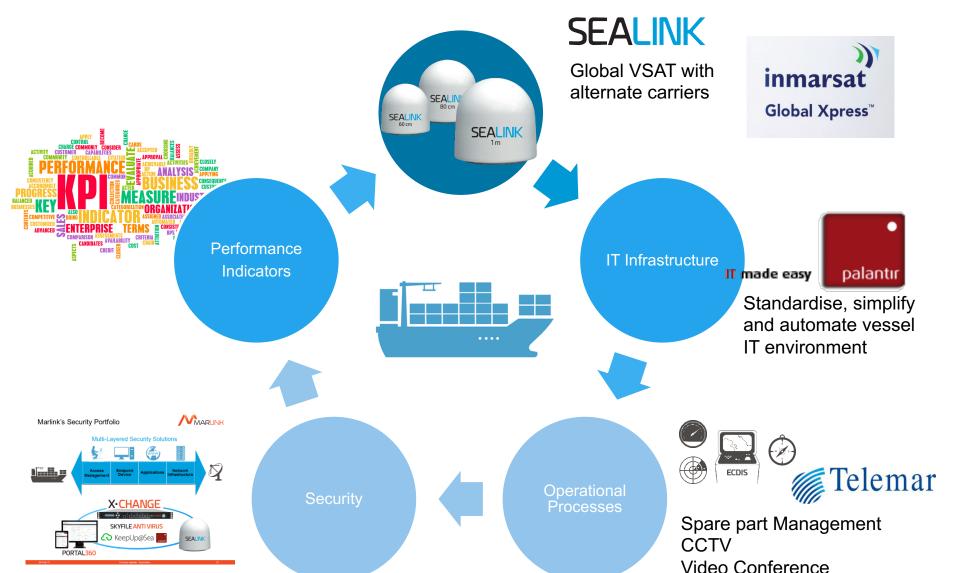


X-CHANGE



Integrated Digital Approach





Online collaboration



Enable evidence based decision making

Drive the Digital Fleet, rather than the Digital Ship

Create a platform for collaboration

Within the maritime industry



Enable evidence based decision making

Drive the Digital Fleet, rather than the Digital Ship

Create a platform for collaboration

With your customers



Enable evidence based decision making

Drive the Digital Fleet, rather than the Digital Ship

Create a platform for collaboration

Within your organization



Enable evidence based decision making

Drive the Digital Fleet, rather than the Digital Ship

Create a platform for collaboration

With your partners and suppliers



Enable evidence based decision making

Drive the Digital Fleet, rather than the Digital Ship

Create a platform for collaboration

Compliance

New Technologies

Cyber Security





Time for interaction













Connect smarter. Anywhere.

Contributors



The Norwegian Chamber of Commerce in Hong Kong (NCC) was established in 1984 and is a forum for representatives of Norwegian companies in Hong Kong, representatives of local companies which have links to Norway or take an interest in Norway, as well as individuals. Chamber objectives:

- To arrange for the exchange of information and experience between members of The Chamber
- To make suitable representations on behalf of the Norwegian business community in Hong Kong to the competent authorities and institutions in Hong Kong and Norway
- To promote commercial exchange between Norway and Hong Kong
- To contribute to the enhancement of the image of Norway in Hong Kong; and
- To promote knowledge of Hong Kong within Norwegian business.

ncchk.org.hk



Palantir AS, founded year 2000, is a Norwegian registered ISO9001 certified IT & communication company. Head-quarter is located in Norway (Stord), with subsidiaries in Singapore, Manila and Copenhagen.

Through their KeepUp@Sea solution Palantir enables shipowners and operators to improve efficiency of vessel IT-operations, at the same time as the solution helps customers to protect against enhanced cyber security threat.

Palantir's vision is to go on board the vessel once during a hardware lifecycle, thereafter the entire fleet-IT solution is managed and automatically monitored from shore side. For their partners this means increased uptime, fewer support tickets, and less need to board vessels due to IT issues. Over 1000 vessels are signed up with Palantir's KeepUp@Sea solution.

Palantir AS have since last three years enjoyed a close partnership with Marlink, and in March 2017 Marlink acquired 100% of Palantir AS' shares. As a global organisation they will together continue to offer diverse service added value, providing maritime businesses with seamless IT, communications and electronics solutions.



Seagull Maritime AS is the leading provider of competence management solutions and e-learning material for seafarers worldwide and offers a comprehensive library of training and onboard courses for regulatory compliance and improved seafarer knowledge.

Founded in 1996 by experienced mariners we have grown into a dynamic company in partnership with leading shipping companies to deliver a full range of competence management, training administration, assessment and training tools that ensure meeting and exceeding STCW and IMO standards.

seagull.no



NAVTOR is a leading force in the provision of innovative e-Navigation solutions, and a total supplier of navigational products and services for the maritime sector. Every day we strive to make life easier for navigators, and safer, clearer and more efficient for shipowners, ship managers and operators.

The headquarter of NAVTOR is in Egersund, Norway, and the subsidiaries are located in Singapore (NAVTOR Singapore Ltd. Ptd.), Japan (NAVTOR Japan K.K.) Sweden (NAVTOR NAUTIC AB) The United Kingdom (NAVTOR UK Ltd.), The United States of America (NAVTOR USA Inc.) and Russia (NAVTOR Russia LLC).

navtor.com

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